Revolutionizing the Delivery of Rescue Treatments

Powered by the Innovative ZENEO[®] Needle-Free Auto-Injector Technology Platform



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CROSSJECT - AN EMERGING GLOBAL PHARMACEUTICAL COMPANY



Headquartered in Dijon (France) 110 employees in France and the U.S.



Unique foundational technology and validated ZENEO® needlefree auto-injector



3 focus Rx products with targeted regulatory submissions, starting with EUA in mid 2025



Landmark R&D and supply collaboration with BARDA* - up to \$155M



Growing presence in North America to accelerate commercialization of ZEPIZURE®** in epilepsy markets, starting with EUA

HIGHLY EXPERIENCED SENIOR LEADERSHIP TEAM



Patrick ALEXANDRE Founder & CEO

Chairman of the executive Board 35 years experience Arcelor, Fournier labs. Founder in 2001



Isabelle LIEBSCHUTZ
Quality & Regulatory Director

Member of the executive Board 26 years experience Fournier labs, Solvay, Plasto Santé Joined in 2013



Tony TIPTON COO - USA

Head of USA 27 years experience Xequel Bio, Santen, Eyevance, Sunovion, Galderma, Sanofi-Dermik Joined in July 2024



Olivier LACOMBE Pharma Development Director

18 years experience Fournier labs, Abbott, Solvay, Inventiva Joined in 2021



Marianne SVENSSON
Administrative & Finance Director

24 years experience Savoye, DS Smith Joined in 2022



Didier MORINIndustrial Director

28 years experience IDS, Axess Vision Joined in 2023

ZENEO® - UNIQUE TECHNOLOGY PLATFORM, AWARD WINNING, INNOVATIVE

ZENEO® - Technology Features



ZENEO® - Development History



20+ years of R&D driven by a Subject Matter Experts multidisciplinary team



10,000+ Device Tests



12 Clinical Trials, 500+ subjects



~ €180M investment

ZENEO® - DESIGNED AND ENGINEERED TO SAVE LIVES

Validated easy administration via successful Human Factors studies

Robust testing in diverse and untrained populations in stressful situations - Adults, Children, BARDA* -



1200+ participants for all Human Factors studies



Use success rate over 98%**



Intervention and full-dosage administration < 1 minute

Proven and recognized ease of use by multiple Awards













ADAPTABILITY OF ZENEO® PLATFORM PROVIDES COMMERCIAL VIABILITY



<u>Adaptable</u>

Adjustable penetration pressure, drug delivery, and allows for variation in molecule size and vehicle viscosity



Versatile

Leverages the same components and manufacturing processes to ensuring cost efficiencies



Streamlined

Eligible for regulatory programs with shorter approval timelines and less clinical requirements → 505(b)(2)



<u>Reliable</u>

Meets FDA regulatory compliance standards → 99,999%

PRODUCT CANDIDATES PORTFOLIO



MARKET OPPORTUNITY - SIGNIFICANT TARGET MARKETS

ZENEO®: Intuitive, easy and safe device, designed for emergency situations outside of hospital

Epileptic Seizures

- Status Epilepticus, as a first indication, is categorized as a Rare Disease*
- Global Epilepsy prevalence ~65m (1)
- US epilepsy population ~3 M+
- Estimated up to ~ 40% of epilepsy patients are refractory to chronic treatments = uncontrolled seizure (2)

Global Epilepsy Rx Market ~\$10B (3) US Epilepsy Rx Market ~\$4B (4)

Anaphylaxis (ANA)

- Commonly know condition, ~1 in 20 Americans experience the lifethreatening symptoms of ANA (5)
- US Emergency Department visits for ANA for in children continuously increasing over the past 10 yrs.
- Global prevalence is estimated to be 46 cases per 100K people

Global ANA Rx Market ~\$6B (6)
US - 5.2m 2-pkg epinephrine autoinjectors sold annually (7)

Acute Adrenal Crisis (AAC)

- Rare Disease* with an 0.5% mortality rate, up for population with adrenal insufficiency to 6% (8)
- US and Europe prevalence 5/10,000, US prevalence 100,000+ (9)
- AAC's severe life-threatening symptoms require immediate treatment -Standard of care is Hydrocortisone IM injection

US AAC Rx Market ~\$85M+

FOCUS ON ZEPIZURE® - A NEW PARADIGM FOR RESCUE INJECTIONS



ZEPIZURE® - DELIVERY IS THE DIFFERENCE!

EPILEPSY SEIZURE RESCUE

PREVALENCE

- Global prevalence ~65M (1)
- US epilepsy population ~3 M+
- US Up to ~40% of epilepsy patients still experience uncontrolled seizures due to being refractory to their chronic treatments (2)

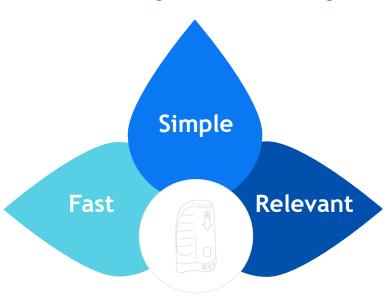
UNMET NEED

- In US, 1.9 million seizure related EMS calls annually (3% to 5% of EMS* calls) (3)
- Status Epilepticus episodes increases mortality to 22% over 30 days, 31% >10 years (4)
- More than 5000 US deaths per year related to epilepsy ⁽⁵⁾

CURRENT & SOC

- IM syringe & needle injections of Midazolam are Standard of Care (SOC) for seizure rescue for hospitals and EMS services
- Nayzilam® and Valtoco® nasal sprays are considered the preferred seizure rescue SOC
- No current FDA approved seizure rescue medications are indicated for Status Epilepticus

Simple 2-step administration
First-time user success rate over 98% in Human
Factors testing with no formal training



Unpackaging & Administration requires <60 secs

Needle-free "Quick-Click" injection takes 1/10th of a second for full dose...traditional needle/syringe are typically 3-10 secs injections PK Bioequivalence vs 30mm IM injection, Midazolam

Dosage variability reduced vs transmucosal delivery

Bioequivalence with ZEPIZURE® bare skin vs through clothing

ZEPIZURE® - US COMMERCIALIZATION STRATEGY

Mission: Execute a 3-stage Strategic Commercial Plan to drive sales and revenue growth



Deliver BARDA's orders as Part of \$155M contract* (Strategic National Stockpile Program)







US commercial launch positioning ZEPIZURE® as the new treatment of choice and best-in-class rescue treatment for patients suffering from Status Epilepticus in emergency situations







Strategic use of sales and promotional resources to drive ZEPIZURE® utilization and adoption as the new Standard of Care (SOC) for epileptic seizure in emergency situations



BARDA UP TO \$155M AWARD AND COLLABORATION*





- Biomedical Advanced Research & Development Authority provides an integrated, systematic approach to the development of vaccines, drugs, therapies, and diagnostic tools for public health medical emergencies such as chemical, biological, radiological, and nuclear (CBRN) accidents, incidents and attacks; pandemic influenza (PI), and emerging infectious diseases (EID)
- CROSSJECT award* announced June 2022
- Up to \$32M for the advanced development of ZEPIZURE® through regulatory approval by the FDA for the treatment of status epilepticus seizures in adults and children over the age of 2
- >\$15M in costs reimbursement since June 2022
- Biweekly meetings with BARDA Project Coordinating Team
- Delivery of ZEPIZURE® to the U.S. Government will initiate once Emergency Use Authorization (EUA) from the FDA is granted
- Firm order \$60M upon approval and additional order options for \$59M
- Other options for \$3M

THE UNMET MEDICAL NEED - STATUS EPILEPTICUS (SE)



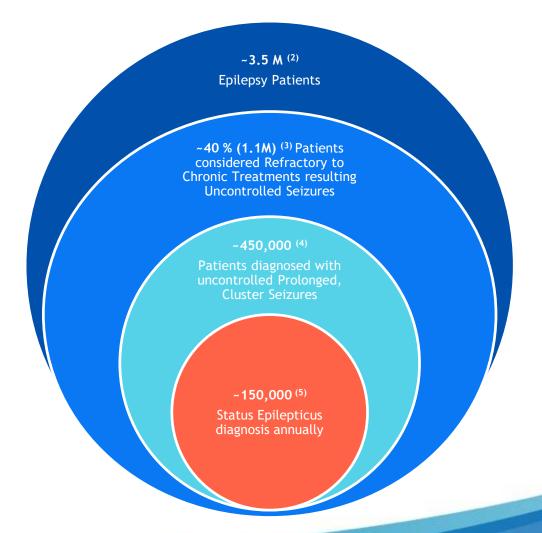




STATUS EPILEPTICUS

- FDA Rare Disease designation No current Rx
- Up to 30% of epilepsy patients ultimately diagnosed with Status Epilepticus (1)
- Significant life threating and medical risk
- Uncontrolled seizure >5 mins place neurons at risk and risk of death increases by 20%

US Epilepsy Patient Populations



US EPILEPSY SEIZURE RESCUE MARKET - KEY COMPETITORS



	ZEPIZURE® (NF Midazolam)	Nayzilam® (nasal Midazolam)	Valtoco® (nasal Diazepam)
Device	3	SCHOOL AND	V MATECAL MAT
Status Epilepticus FDA Indication	First NDA Filing		X
Common Epilepsy Seizure Control (i.e. Seizure Clusters, Repetitive, Atypical)	Second NDA Filing		
Patient Age FDA Labeling	Adult first NDA, ✓ Pediatric NDA to follow	12+ Years of age	2+ Years of age
Dose Variation reduced by the Gold Standard IM Injection Drug Delivery		X	X

~1.1M Refractory patients with uncontrolled seizures (1)

~300 Epilepsy Treatment Centers across 44 states (2)

~2450 US Epilepsy Specialist -~1900 are board certified epileptologist (3)

ZEPIZURE® MARKET OPPORTUNITY

US Government Stockpiling



Confirmed \$60M order*
+
Additional optional \$59M order*

Growing Seizure Rescue Market

- The Untapped SE indication Market
- The >\$350M Nasal Spray Market
- Additional sales channel expansions

Key Competitor Pricing Factor

Nayzilam® List Price ~\$667.00 USD** Valtoco® List Price ~\$732.00 USD**

US Commercial Healthcare Market

Favorable Payor Reimbursement

Epilepsy is a CMS protected access category Expected similar commercial insurance coverage as Nayzilam® and Valtoco® **Epilepsy Market Seeks Innovation**

Centers for Medicare & Medicaid Services

ZEPIZURE® FDA REGULATORY PATHWAY - EUA



Pre-EUA Meeting	Agreement on the EUA dossier content (clinical studies, CMC minimal requirements)	~
Type C consultation on device	Presentation of ZENEO functions, manufacturing process, quality and controls	~
CMC (Chemistry, Manufacturing, and Controls) Compliance	6 months stability data from 1st GMP batch - completed in Q1 2025 Validation batches in Q2 2025 - Last step toward filing	
Clinical, Non-clinical, & Human Factor Studies	Completed	~
EUA Submission & FDA Final Review	CROSSJECT & BARDA* - Dossier preparation for review started Expected short FDA review period (3-months anticipated)	
First delivery to BARDA	Delivery expected from Q3 2025	•

ZEPIZURE® FDA REGULATORY PATHWAY - NDA 505(b)(2)



Development Plan	Completed for Status Epilepticus Aligned with FDA (continuation of the EUA)	~
Type C consultation on device	Same as EUA	~
CMC (Chemistry, Manufacturing, and Controls) Compliance	Same as EUA, with longer stability data	
Clinical, Non-clinical, & Human Factor Studies	Planned clinical bioequivalence study #2 (vs US reference drug) H2 2025 Human factor study for 1-unit pack 2025	
NDA Submission & FDA Final Review	Same dossier as EUA, with additional clinical data listed above: H1 2026 Expedited review will be requested	
Commercial launch	End 2026 - Early 2027	·

ZENEO® EPINEPHRINE/ADRENALINE - DELIVERY IS THE DIFFERENCE!

ACUTE ANAPHYLAXIS

PREVALENCE

- 200K cases of Anaphylaxis each year (1)
- 8% of US adults experience such crisis (~16m) (2;3)

UNMET NEED

- Rapid onset of life-threatening symptoms requires immediate rescue treatment, often by untrained caregivers
- Patients seeking needle-free treatments or suffering from needle-phobia
- Improved self-treatment devices that offer improved drug delivery, portability, easy of use, economic value, shelf-life

CURRENT & SOC

- IM epinephrine auto-injectors are current Standard of Care (SOC)
- 5.2m 2-pack epinephrine sold per year in the US (4)
- New nasal epinephrine treatment recently launched
 Neffy ARS Pharma

Simple 2-step administration
First-time user success rate over 98% in Human
Factors testing with no formal training



Unpackaging & Administration requires <60 secs

Needle-free "Quick-Click" injection takes 1/10th of a second for full dose...traditional needle/syringe are typically 3-10 secs injections IM Epinephrine injections and autoinjectors are preferred efficacious SOC

Needle-free injection may reduce dose variability and ensure drug delivery in crisis events

ZENEO® HYDROCORTISONE - DELIVERY IS THE DIFFERENCE!

ACUTE ADRENAL CRISIS

PREVALENCE

- Global prevalence 4,9/10,000 (1)
- US cases ~ 100,000 (2) annually

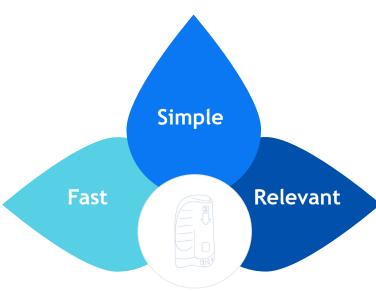
UNMET MEDICAL NEED

- Life-threatening symptoms require immediate rescue treatment
- 1/3 of crisis events occur outside home (3)
- 65% of patients wait for caregiver (3) assistance
- 46% of patients receive Hydrocortisone beyond recommended time limit (4)

CURRENT TREATMENT OPTIONS

- IM Hydrocortisone is current Standard of Care (SOC)
- Solu-cortef ® 12 steps to injection & kit to be assembled Pfizer

Simple 2-step administration
First-time user success rate over 98% in Human
Factors testing with no formal training



Unpackaging & Administration requires <60 secs

Needle-free "Quick-Click" injection takes 1/10th of a second for full dose...traditional needle/syringe are typically 3-10 secs injections IM Hydrocortisone injections are preferred over oral hydrocortisone due to PK profile

Needle-free injection may reduce dose variability and ensure drug delivery in crisis events

PIPELINE AND NEAR-TERM VALUE CREATION

	Development Progress Formulation & CMC / Human Factor studies / Regulatory studies	Filing	Targeted Filing Date	Expected Commercial Launch	Partner / Sponsor
ZEPIZURE®					*
US - Emergency Use Authorization (EUA)		EUA	Q2 25	2025	BARDA A
US - Status Epilepticus (SE)		NDA 1	Mid-26	2026 / 27	CROSSIECT
US - Prolonged Seizures		NDA 2	Mid-26	2026 / 27	CROSSIECT
Europe			H1 26	2026 / 27	Undisclosed
Australia/NZ			H1 26	2026 / 27	A F T pharmaceuticals
ZENEO® Hydrocortisone					
US			2026 / 27	2027	eTon
Europe			2026 / 27	2027	CROSSJECT
ZENEO® Adrenaline/Epinephrine	FRANCE 2003		2026 /27	2027	To be defined
Future ZENEO® products			-	-	

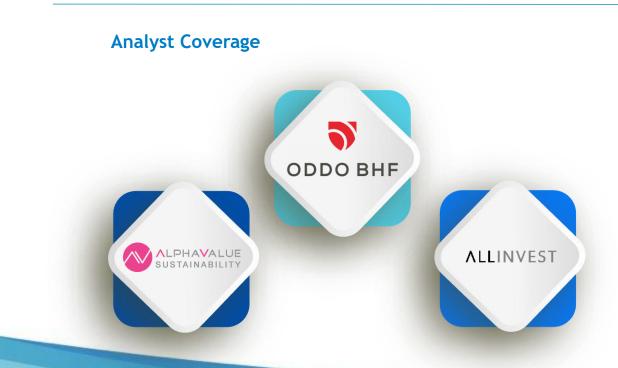
^{*} Contract no: 75A50122C00031 with the Department of Health and Human Services; Administration for Strategic Preparedness and Response; Biomedical Research and Development Authority

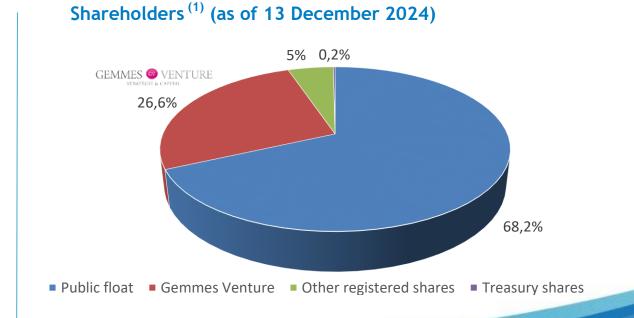
FINANCIALS AND INVESTORS



DIVERSIFIED FINANCIAL RESOURCES







FINANCIAL RESULTS FOR FYE 31 DECEMBER 2024



INCOME STATEMENT, FYE 31 DECEMBER 2024

€ thousands, as of 31 December	2024	2023	Variation
Operating income	13 256	13 326	-70
Operating expenses	-26 219	-25 125	-1 094
Purchase of raw material and supplies	-1 624	-1 595	-29
Other purchases and external expenses	-10 439	-8 869	-1 570
Personal expenses	-7 797	-7 714	-83
Taxes and duties	-280	-267	-13
Depreciation, amortisation and provision	-5 671	-6 186	515
Other expenses	-408	-494	86
Operating profit/loss	-12 962	-11 800	-1 162
Financial income/expense	-1 429	-497	-932
Exceptional income/expense	-1 230	791	-2 021
Corporate tax	2 826	2 867	-41
Net profit/loss	-12 795	-8 639	-4 156

VARIATION IN OPERATING INCOME - €1.2M

Stable Operating Revenues

- BARDA Invoicing +€2M: €8.2 million invoiced in 2024 compared to €6.2 million in 2023.
- Stored Production -€0.6M: Reduction in stored production and consumption thereof related to the manufacturing of registration batches.
- R&D Capitalisation -€0.8M: in 2024, development expenses and production capacity for ZENEO were reduced in favor of projects that are not yet eligible for capitalization, relative to 2023.
- Subsidies: +€1.2M: Closure of the Recovery Plan file with BPI, reversal of the corresponding provision.
- Depreciation Reversals and Expense Transfers -€1.7M: These movements are partially offset by inventory depreciation provisions.

Operating Expenses - €1.1M

- Other External Purchases +€1.6M: +€1.2M due to increased expenses related to pharmaceutical, regulatory, and commercial activities in the USA; the remainder is related to fees for various financing operations.
- · Personnel Expenses remained stable.
- Depreciation and Provisions €0.5M: Including -€0.6M related to inventory depreciation.

VARIATION IN FINANCIAL INCOME - €0.9M

• HCM bond interest expense -€0.6M, Depreciation of Treasury Shares & Liquidity -€0.4M, Foreign Exchange Gain +€0.1M.

VARIATION IN NON-RECURRING INCOME - €2M

- Decrease in Revenues -€0.9M: Including -€0.7M explained by the reversal of the Scientex provision in 2023.
- Increase in Expenses -€1.1M: Including -€0.5M due to the net book value (NBV) write-off from the Recovery Plan closure, and -€0.3M from the disposal of Treasury Shares.

VARIATION IN NET INCOME - €4.2M

• -€2.9M explained by non-operational results.

BALANCE SHEET, 31 DECEMBER 2024 VS. 31 DECEMBER 2023

BALANCE SHEET - ASSETS (in K€)	31/12/2024	31/12/2023	VARIATION				
FIXED ASSETS							
R&D	9 591	10 730	-1 139				
Patent and Trademarks	0	0	0				
Other intangible assets	5	0	5				
Property, plant and equipment	2 126	2 750	-624				
Assets under construction	2 924	2 942	-18				
Financial assets	1 041	1 544	-503				
TOTAL FIXED ASSETS	15 687	17 966	-2 279				
CURRENT ASSETS							
Raw materials, other supplies	1 970	1 649	321				
Work in process	1 448	1 485	-37				
State and other reveivables	4 295	4 778	-483				
Marketable securities	0	0	0				
Available cash	7 036	2 304	4 732				
Prepaid / deferred expenses	1 131	459	672				
TOTAL CURRENT ASSETS	15 880	10 675	5 205				
TOTAL ASSETS	31 567	28 641	2 926				

BALANCE SHEET, 31 DECEMBER 2024 VS. 31 DECEMBER 2023

BALANCE SHEET - LIABILITIES (in k€)	31/12/2024	31/12/2023	VARIATION			
SHAREHOLDERS' EQUITY						
Capital	4 554	3 676	878			
Share premium	7 192	785	6 407			
Regulated reserve	0	0	0			
Retained earnings	-2 596	-1 757	-839			
Profit/loss for the year	-12 795	-8 638	-4 157			
Investment subsidies	972	665	307			
TOTAL SHAREHOLDERS' EQUITY	-2 673	-5 269	2 596			
Conditional advances	5 391	7 060	-1 669			
Provision for contingencies and charges	910	694	216			
BORROWINGS AND DEBTS						
Bonds	5 478	18	5 460			
Loans	12 874	16 171	-3 297			
Miscellaneous	2 717	2 732	-15			
Debts - Trade payables	4 554	4 324	230			
Total tax ans social security liabilities	1 700	2 148	-448			
Debts on fixed assets	0	82	-82			
Deffered income	616	681	-65			
TOTAL DEBT	27 939	26 156	1 783			
TOTAL EQUITY AND LIABILITIES	31 567	28 641	2 926			

CASH FLOW STATEMENT, FYE 31 DECEMBER 2024 VS. 31 DECEMBER 2023

CASH FLOW STATEMENT	31	/12/2024	31/	12/2023
Net profit/loss	-	12 795	-	8 639
Depreciation, amortisation and provision		5 220		3 091
Net Book Value of Assets (NBV)		795		53
Other income and expenses calculated	-	28	-	28
Share of subsidy transferred to result	-	253		-
Cashflow from operations	-	7 061	•	5 523
Change in working capital requirements	•	896	•	679
(1) Net cash generated by (used in) operating activites	•	7 957	•	6 202
Acquisition of fixed assets	-	3 527	-	6 403
Disposal of fixed assets		100		3 767
(2) Net cash generated by (used in) investing activities	•	3 426	•	2 636
Capital increase		878		13
Exercice of warrants		-		333
Additional Paid-in Capital (APIC)		14 207		
Bonds		5 460		-
Loans		-		8 090
Repayment of borrowings / security deposit	-	3 224	-	3 396
Subsidies		560		-
Debts on fixed assets	-	82	-	1 682
Repayable advances	_	1 668		-
(3) Net cash generated by (used in) financing activities		16 130		3 358

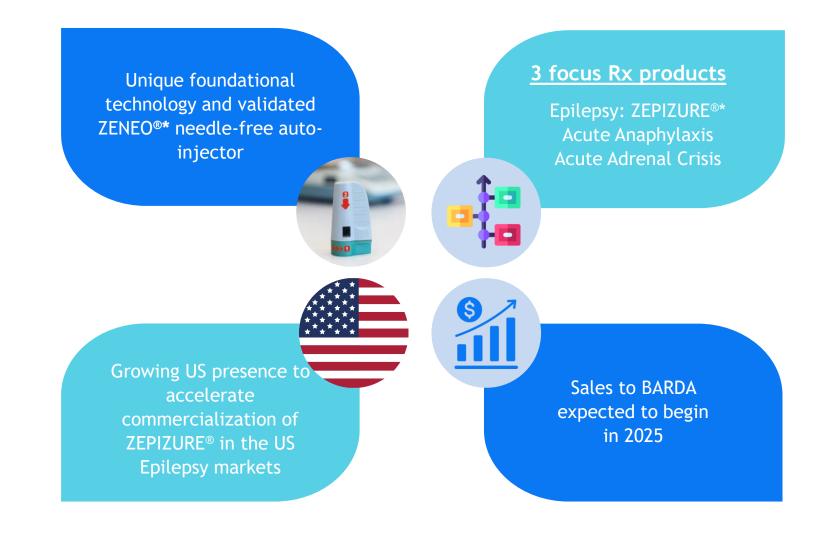
Change in cash and cash equivalents (1)+(2)+(3)	4 746	•	5 480

Opening Cash position	2 291	7 770
Closing Cash position	7 038	2 291

2024 Keys Points

- €6.3M OC (Convertible Bonds) net received in February 2024, as part of a total €12M financing, and amended in December 2024, accelerating the availability of funds to January 2025. Bonds: -€1.0M HCM repayment in cash.
- Capital Increase: €14.1M raised, net, in two operations (€7.6M via a rights offering without DPS suppression in June and €6.5M in December through a private placement, all amounts net).
- Innovah France 2030 grant signed for €6.9M, with a €1.7M advance payment received in July.
- BARDA: €8.1M received for 2024. In 2024, €8.2M were recognized as other income from re-invoicing of research and development expenses.
- CIR (Research Tax Credit) of €2.7M received, partially monetized each year.
- Loans: -€4.9M Loan Repayment and Repayable Advance
- NBV of assets: Recovery plan settled & disposal of treasury shares.
- Final tranche of subsidy received in September from Plan de Relance for an amount of €0.6M.
- Cash balance of €7.0M as of December 31, 2024.

CROSSJECT - AN EMERGING GLOBAL PHARMACEUTICAL COMPANY



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- Slide 24:
 - 1. On a primary diluted basis. Management holds ~2.7% of the share capital on a fully diluted basis

Additional Sources: World Health Organization (WHO), Centers for Disease Control and Prevention (CDC), National Institutes of Health (NIH)

APPENDIX



AN EMERGING GLOBAL PHARMACEUTICAL COMPANY - BUSINESS STRATEGY



CROSSJECT mainly targets US and European markets*

* Depending on the country indication, licensing and partnership could be preferred (Epilepsy Europe: Undisclosed, Adrenal Insufficiency: Eton Pharmaceuticals)



Key markets:

Distribution made by our teams







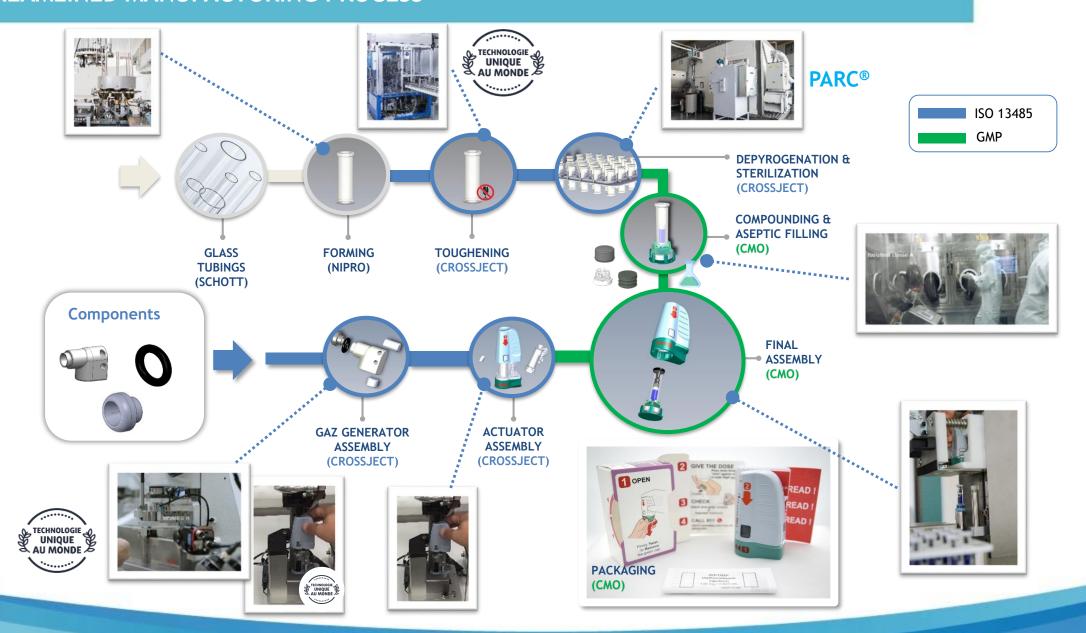
Rest of the World

Out-licensing and Partnership



Further development of other drugs according to medical needs: ZENEO® can be adapted for dozens of molecules

STREAMLINED MANUFACTURING PROCESS



CROSSJECT KEY MANUFACTORING EQUIPMENT



Tubes Forming



Thermal Toughening of Tubes



Dimensional Control of Components



Tubes Forming



Gas Generator Manufacturing

CROSSJECT KEY MANUFACTORING EQUIPMENT



Final Quality Control



Actuators Assemble





Depyrogenation of tubes

ZEPIZURE® - PROVEN BIOEQUIVALENCE



ZEPIZURE® Bioequivalence

(vs. Midazolam 2 mL, 10mg IM needle injection)



ZEPIZURE® Delivery Bioequivalence

(bare skin vs. through clothing)



ZEPIZURE® Safety

(Similar adverse events profile)



ZEPIZURE® Fast onset with low dosage variability

(Similar to IM injection with 30mm needle injection)



Qualifying for FDA EUA process and Europe MAA